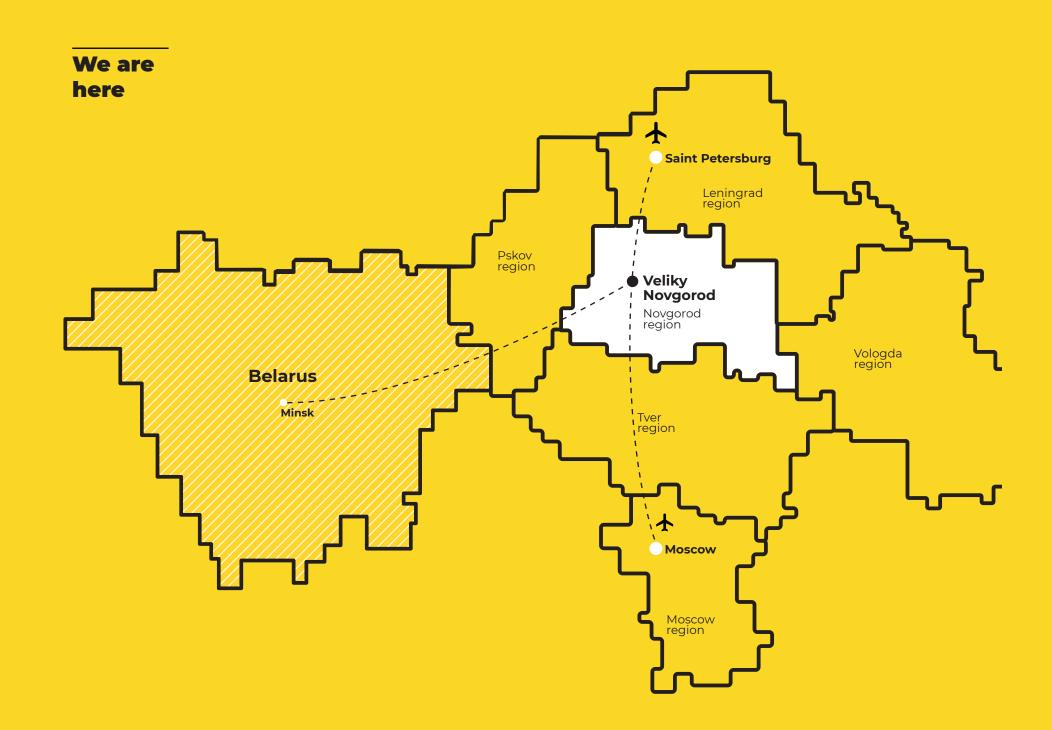
There is a place to invest

Novgorod region

novgorodinvest.ru



Logistics and key indices

 \mathscr{L}

Saint Petersburg

1 hour (highspeed train)

Moscow

3 hours (highspeed train)

Nizhny Novgorod

13 hours

Minsk

15 hours

Kaliningrad

24 hours

£

Saint Petersburg

192 km 2 hr 10 minutes

Primorsk

312 km *3 hr 55 minutes*

Ust-Luga

316 km 4 hr

<u>问</u>

Saint Petersburg **190 km (M11)** 2 hr

Moscow

575 km (M11) 5 hr

Minsk

711 km 9 hr

十

Pulkovo (LED)

185 km 1 hr 55 minutes

Sheremetyevo (SVO)

550 km 4 hr 50 minutes

Minsk (MSQ)

760 km 9 hr

5thplace

In National investment climate condition ranking

170%

the increase of tourist flow in 2021 compared to 2019

103,6%

Industrial processing index in 2021

163,2%

foreign trade turnover in 2021 compared to 2020

200%

product export in 2021 compared to 2020

100%

import of products in 2021 compared 2020

102.9%

average per capita monetary income of the population (Russia – 99.3%)

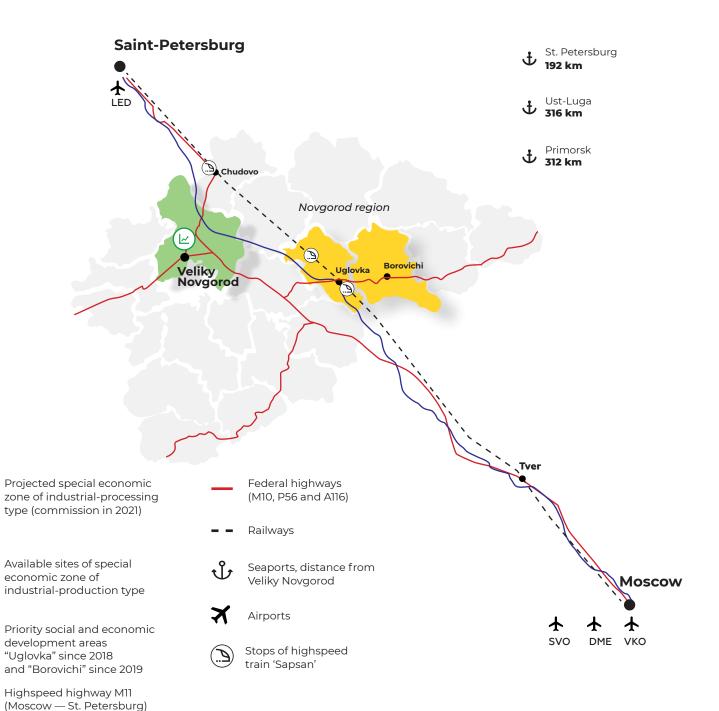
109.6%

volume of shipped goods, works, services (Russia – 91%)

109.4%

average salary in 2021 compared to 2020

SEZ IPT and PSEDA in Novgorod region, prospective sites



Operating foreign enterprises



Manufacturing of particle board and cabinet furniture



Manufacturing of chewing gum and candies



Production of planed materials



Trucks production



Pipeline accesories



Flexible packaging



Household chemicals



Car covers



Export orientation and major exporters



Mineral fertilizers



Power equipment



Doors and interior solutions



Organic extracts



Refractory materials



Oral care cosmetics



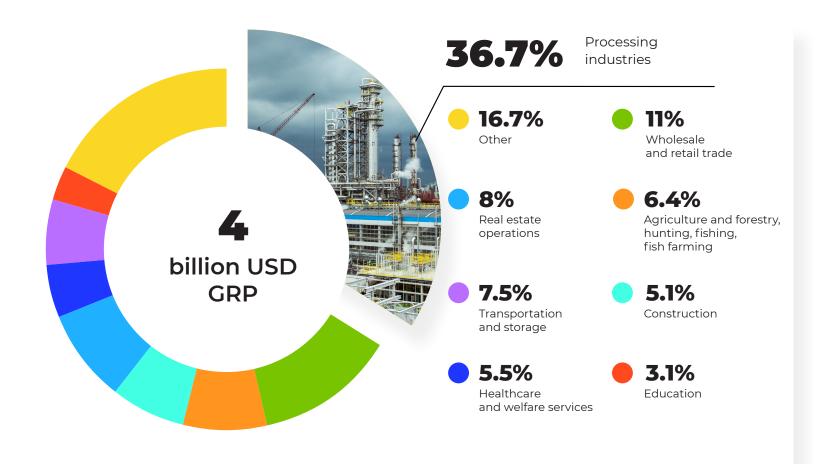
Power transformers and luminaries



Packaged honey



Regional GRP structure and fixed investments volume in 2020



618.6 million USD

Volume of fixed capital investments

528.6 million USD

Private fixed capital investments



191.1 million USD

processing industries



69.4 million USD

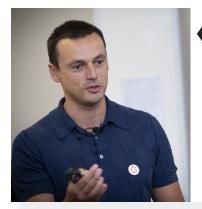
Transportation and storage



25.8 million USD

agriculture and forestry, hunting, fishing, fish farming

Investors' opinions



Location of Okulovsky district in the Novgorod Region between Moscow and St. Petersburg is strategically winning. Transport communication provides optimal logistic expenses. This allows to establish fair and reasonable prices for the goods.



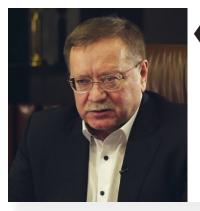
Evgeny Dyomin CEO. SPLAT

KIKEA Industry Novgorod' furniture plant is IKEA's greatest enterprise greenfield construction investment in Russia. The plant is a part of 'IKEA Industry' manufacturing group supply chain.





Vadim Bezborodov CEO, IKEA Industry Veliky Novgorod



The decision to choose Novgorod region for the project was determined by a few important factors. The Governor of Belgorod region initiated the expansion of agricultural business outside of his area while the administration of Novgorod region was looking for an opportunity to welcome outside agricultural investors.



Alexander Orlov

chairman of the board of directors of BEZRK - Belgrankorm

SEZ benefits

Тах Туре	Tax Rate After Benefits	Duration of the Benefit	Normal tax regime	
Profit tax paid to the Federal budget	2%	For the period of SEZ residence validity	3 %	
Profit tax paid to the Regional budget	0%	First 7 years		
	3%	8 th – 9 th year	17 %	
	10%	10 th – 11 th year	1 / 70	
	13.5%	From the 12 th year		
Property tax		10 years from the date of property registration	2.2%	
Transport tax	0%	10 years from the date of vehicle registration	relies on the project	
Land tax		5 years from the date of acquisition of the land right	1.5%	
Customs duty on goods imported into SEZ		For the period of SEZ existence	relies on the project	

PSEDA benefits

Regional benefits

PSEDA benefits				
Taxes and Fees	Taxes in PSEDA		Normal tax regime	
Property tax paid into the Regional budget	0% First 5 years	1.1% Next 5 years	2,2%	
Profit tax paid into the Federal budget	0% First 5 years		3%	
Profit tax paid into the Regional budget	5% First 5 years	10% Next 5 years	17%	
Social contributions	7.6% First 10 years		* 30%	

* PSEDA residents are eligible to apply

Example of using PSEDA benefits during 10 years of a company's activity

2.095 mio USD

Project cost including VAT

6.642 mio USD

Amount of tax payments and insurance contributions without tax benefits

4.758 mio USD

Amount of tax payments and insurance contributions including benefits for companies-residents of PSEDA

1.894 mio USD

Positive effect in the forms of tax benefits and insurance contributions benefits

Regional benefits					
Monetary methods of stimulation	13.5% profit tax	50% allowance for t	ransport tax	0% property tax	
Status of priority or strategic project depends on the volume of capital investments	1-20 mio USD STRATEGIC PROJECTS	0.6-6.7 mio USD PRIORITY PROJECTS	0.6-3.3 mio USD STRATEGIC PROJECTS IN AGRICULTURE	0.4-2 mio USD STRATEGIC PROJECTS IN DAIRY AND MEAT PRODUCTION	

Industrial parks, technoparks, business incubators

Industrial Park



3 technoparks



2 business incubators



Benefits for investment infrastructure

Taxes for residents of industrial parks, technoparks, business incubators and managing companies

Tax for	Corporate property tax	Corporate profit tax
Managing companies Residents of industrial parks	0% for 10 years starting from the date of the status designation (agreement execution)	13.5% for 10 years starting with the tax period during which the profit was received
Managing companies and residents of regional industrial locations Back-up organizations and residents of technological parks Managing organizations of business incubators	0% for 5 years starting from the date of the status designation (agreement execution)	13.5% for 5 years starting with the tax period during which the profit was received
Residents of business incubators	0% for the period of holding the resident status starting from the agreement execution date	13.5% for holding resident status

Vacant spaces in technoparks	
Technopark 'Garo'	Technopark 'Transvit'
1000 m²	14 800 m² +1,5 hectares for development

Advantages

region 567.9	region 905.85	region 750.41	region 684.57	1 085.11	region 569,8
Novgorod	Moscow	Leningrad	Kaluga	Saint Petersburg	Tver
Average salary					
USD/m3	USD/m3	USD/m3	USD/m3	USD/m3	USD/m3
0.092	0.088	0.097	0.092	0.096	0.12
region	region	region	region	Saint Petersburg	region
Gas rates Novgorod	Moscow	Leningrad	Kaluga		Tver
0.083 USD/kW*h	0.072 USD/kW*h	0.092 USD/kW*h	0.086 USD/kW*h	0.092 USD/kW*h	0.089 USD/kW*h
			_		
Novgorod region	Moscow region	Leningrad region	Kaluga region	Saint Petersburg	Tver region

Quick transfer of the land plot category

Individual selection of sites for the investor

Readiness to provide a land plot without bidding

Project support on the "one-stop shop" principle

Priority areas of development



Developing and creating a high-tech electronic component base, professional and consumer electronics



Digital Economy



Tourism



Transport and logistics



Agriculture



Biomedical technologies

Higher education

Yaroslav-the-Wise Novgorod State University



+62% increase in number

 $(7.567 \rightarrow 12.234)$ $(1.186 \rightarrow 1.661)$

+40%

increase in government of students during 5 years funded places

3rd place in the ranking of flagship

institutions of higher education of the country



Blue-collar professions, new expertises

22 colleges and technical schools are working according to Worldskills standards

87 new workshops

2nd place in the ranking of regions regarding the synchronisation of the employees training system in secondary vocational educationin Worldskills Russia

Flexible targeted training programs in SPE for the needs of the investor

45 new directions in meeting the labor market demands

6% of students meet the international standard (3% plan)

22% increase in IT programs acceptance

73,2% of 2020 graduates are successfully employed





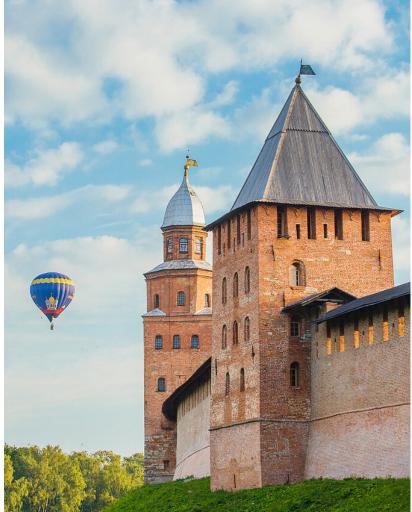
Tourism potential

2021	2030	2021	2030
1 700 000 tourist flow	5 000 000 tourist flow		250 collective accommodation facilities

37 UNESCO monuments in Veliky Novgorod and surroundings







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